The Realities of a Start-Up Life Sciences Company Rifat Pamukcu, M.D.

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Midway Pharmaceuticals, Inc. Spring House, PA 19477 www.MidwayPharma.com

Transformative Technologies for Managing Gastrointestinal Disease

- Focusing on protecting and repairing the gut barrier
- Oral non-absorbable polymer drugs
 - Worldwide exclusive licenses to IP obtained from the Univ. of Chicago
 - Significant European patent has issued
- Multiple \$1 to \$2 billion market opportunities
 - Radiation-induced GI injury, antibiotic-associated colitis (C. difficile), IBD, IBS, NEC in premature infants
- Strong management and advisor network
- Attractive risk-reward profile
 - Solid pre-clinical data, clear path to results



Initial Product MDY-1001: Preventing Radiation Injury of the GI Tract

- Dose of curative radiation therapy of cancers is limited by injury of normal tissues
- Acute injury occurs in 75% of patients
 - Alters course of radiation therapy in 15-20% of patients
- Chronic injury seen in 5-15% of patients
 - Poorly treatable requiring surgical resection in over 50% of patients
- 1.5 2 million cancer survivors suffer from chronic post-radiation intestinal dysfunction





Normal Colon Radiation Injury of Colon





Oral Mucositis



Advancing a Start-up Life Sciences Company

- Follow-on investors **take** risk but don't **like** risk
- Advancement is an exercise in "de-risking":
 - Technology & Intellectual property
 - Market opportunity
 - Regulatory barriers
 - Business organization
- Example Midway
 - Funding sources
 - BioAdvance, Ben Franklin Technology Partners, Univ. of Chicago and Insider Angels
 - Use of Funds
 - Advanced protection of intellectual property
 - Pre-clinical development
 - Preparation for human trials
 - Currently \$2.5M from establishing Proof-of-Concept in humans



The Dilemma for Start-Ups

- Financing a multi-year program to reach a series of value-added milestones
- Sources of funds to "de-risk" have contracted
 - Early-stage VC investment has all but disappeared
 - VCs have moved upstream to later-stage "de-risked" opportunities
 - VCs maintaining larger reserves for existing portfolio companies
 - Angels are syndicating and playing a larger role
 - Investment limited to less capital intensive development programs



The Response by Start-Ups

- Forced to stay virtual/semi-virtual
- Resorting to less predictable sources of capital
 - Federal grants: NIH, DoD, Pilot programs (e.g. BRG-SPAN grants under ARRA, Tax Grants)
 - Long lead times and low burn-rates are required for this approach
 - SBIR Phase 1 & 2 grants won't get a drug candidate to IND
 - Not all are eligible
- Experienced talent pool is being recruited away to other regions where there is stability of financing
- Example Midway
 - Midway has remained virtual
 - Midway & its scientific founders have applied for:
 - \$6.7M of NIH translational research grants that include monies for product development.
 - Tax grants under section 48D of the IRS Internal Revenue Code



Recommendations: "De-Risk" the Start-Up Environment in PA

- Early-stage business models are undergoing a transition providing PA with a unique opportunity
 - Larger companies are downsizing internal R&D
 - Hunting for external assets, earlier in development, to fill their pipelines
- Recommendations
 - Maintain & capitalize on the fertile scientific resources
 - Support systems that facilitate collaborations between institutions
 - Multidisciplinary teams are critical
 - Increase access to predictable capital
 - Support "smart money" programs that are working (e.g. BioAdvance, Ben Franklin Technology Partners)
 - Foster a business climate that encourages:
 - Angel group investment
 - Small VC fund formation and investment
 - Support regulatory predictability at the State and Federal levels
- Access to capital will motivate talent to stay and grow both primary and support companies in PA

